



THE CIVIC FEDERATION
2014 ANNUAL REPORT

RESEARCH · INFORMATION · ACTION
SINCE 1894

2014



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*Photography by Eleanor Blick
unless otherwise indicated*

THE CIVIC FEDERATION'S MISSION

To provide research, analysis and recommendations that:

- Champion efficient delivery of high-quality government services;
- Promote sustainable tax policies and responsible long-term planning;
- Improve government transparency and accountability; and
- Educate and serve as a resource for policymakers, opinion leaders and the broader public.

THE CIVIC FEDERATION'S HISTORY

The Civic Federation was founded in 1894 by several of Chicago's most prominent citizens, including Jane Addams, Bertha Honoré Palmer and Lyman J. Gage. They coalesced around the need to address deep concerns about the city's economic, political and moral climate at the end of the 19th century. The Federation has since become a leading advocate for efficient delivery of public services and sustainable tax policies.

Today the work of the Federation continues to evolve as greater emphasis is placed on working with government officials to improve the efficiency, effectiveness and accountability of the State of Illinois and local governments. The Civic Federation's Institute for Illinois' Fiscal Sustainability was launched in 2008 to provide Illinois policymakers, the media and the general public with timely and comprehensive analysis of the state budget and other fiscal proposals for the State of Illinois.

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FROM OUR CHAIRMAN AND PRESIDENT



In 2014, the Civic Federation marked 120 years since its founding in 1894 by such civic luminaries as Jane Addams, Lyman J. Gage and Bertha Honoré Palmer. The founders envisioned the Civic Federation as a “citizen agency for promoting efficiency and economy in the organization and management of public business.”

Today, the Civic Federation’s role as a citizen agency continues to guide policymakers, inform the media and empower Illinois taxpayers with the actionable information they need to hold their elected officials accountable. The State of Illinois and many of our local governments are facing critical challenges including historically low credit ratings, alarming debt levels and pension funding crises. The Federation is committed to continuing our work with these governments to identify responsible solutions and a reasonable path forward.

In 2014, this work included a five-year plan for the State of Illinois that would fully pay down the State’s \$5.4 billion backlog of unpaid bills while gradually reducing income tax rates, broadening the tax base and building a reserve fund (read more on page 5). Civic Federation recommendations resulted in progress this year toward much-needed local government consolidation in Illinois (read more on page 5). We sought to bring greater

attention to unsustainable debt management practices that have become central to the operating budgets of several local governments in Illinois including the City of Chicago (read more on page 7). The Federation also released a first-of-its-kind analysis of Cook County’s unincorporated areas, examining the subsidy paid by County taxpayers to fund municipal services for unincorporated residents (read more on page 9). All of the research and publications mentioned in this report are available at www.civiced.org.

Our work is only possible with the continued support of our Board of Directors and members. We rely on the expertise of each member, the leadership of our officers and the dedication of our committee chairs.

Thank you for your continued interest and belief in our work.

Allan R. Ambrose
Chairman

Laurence J. Msall
President



CIVIC FEDERATION PRIORITY

Sustainable Tax and Fiscal Policies



The Civic Federation's non-partisan analyses and recommendations promote sustainable tax and fiscal policies. This work is a critical resource for Illinois governments as they address significant financial challenges such as persistent structural deficits and historically low credit ratings. The Federation's work this year included a five-year plan to stabilize Illinois' finances, analysis of Cook County's complex property tax administration system and progress toward consolidating Illinois' 6,963 units of local government.



“The Civic Federation continues to serve as a tremendous resource for governments in providing insightful plans and commentary on ways to make Chicago a better place to work and live.”

—Rahm Emanuel,
Mayor of the City of Chicago

A Five-Year Plan to Achieve Long-Term Fiscal Sustainability in Illinois

Before Governor Quinn released his proposal for the State of Illinois' FY2015 budget in March 2014, the Civic Federation's Institute for Illinois' Fiscal Sustainability proposed a comprehensive five-year plan that would fully pay down the State's \$5.4 billion backlog of unpaid bills while gradually reducing income tax rates by 20%, broadening the tax base and building a reserve fund as protection against future economic downturns. The report provided valuable context for the General Assembly's budget negotiations and demonstrated a reasonable path out of Illinois' perpetual fiscal crisis.

"The Civic Federation's fiscal blueprint lays out a road map by which the state could pay off its \$5.4 billion stack of unpaid bills within five years and stave off drastic budgetary cuts."

CHICAGO SUN-TIMES

After Detroit: How will Illinois and its Communities Respond?

In 2014 the City of Detroit was negotiating a plan to emerge from Chapter 9 bankruptcy. On April 23, 2014, the Civic Federation joined with the Federal Reserve Bank of Chicago to co-host a sold-out conference examining the impact of these proceedings on Illinois municipalities. In his keynote speech, City of Detroit Chief Financial Officer John Hill shared his experience helping Washington D.C. during its financial crisis in the 1990s and his recent work with Detroit.

Update on Chicago Finances from Mayor Rahm Emanuel

Chicago Mayor Rahm Emanuel spoke at a meeting of the Civic Federation's Board of Directors on July 10, 2014. He discussed financial progress during his administration including significantly reducing the structural deficit, implementing managed competition and phasing out the City's retiree healthcare subsidy. Mayor Emanuel also highlighted policy initiatives including full-day

kindergarten and addressed the City's ongoing efforts to ensure long-term solvency for its defined benefit pension plans.

"The per capita tab to cover local and state unfunded pension liabilities has grown to nearly \$20,000 for a Chicago resident, based on 2012 results, according to an annual report on Chicago area pension funds from the Civic Federation of Chicago."

THE BOND BUYER, 10/2/14

Progress Toward Local Government Consolidation in Illinois

According to the U.S. Census Bureau, Illinois had 6,963 units of local government in 2012, far more than any other state in the U.S. Illinois made some progress toward eliminating unnecessary units in 2014. Following a report by the Illinois Local Government Consolidation Commission, the State enacted legislation allowing local governments different options for annexing, consolidating or dissolving governmental units. The Civic Federation urges the General Assembly to continue this progress by allowing voters across the state to dissolve their township governments by referendum.

Annual Reports on Consumer and Property Taxes

The Civic Federation's report on selected consumer taxes included rates and descriptions of taxes in place in the City of Chicago on sales, gas, amusement, leases, hotels, tobacco, liquor, restaurants, soft drinks, vehicles and parking. The Federation's annual report on effective property tax rates in metropolitan Chicago found that residential property tax rates rose across Cook County at a time when the full value of real estate was declining to its lowest level since 2001.



"The Civic Federation is an invaluable resource. I appreciate their well reasoned and thoughtful ideas about making government more effective and accountable. Their detailed reports help to inform my thinking about the Illinois budget."

—Elaine Nekritz,
Illinois State Representative



CIVIC FEDERATION PRIORITY

Responsible Long-Term Financial Planning



The Civic Federation works to focus attention on the long-term consequences of current fiscal policies. We urge all governments to use long-term planning to align financial capacity with essential service objectives. In 2014 governments throughout Illinois were responding to unsustainable long-term debt trends and unfunded pension obligations.



“The Civic Federation continues to offer insightful and independent analyses that help Cook County – and all local governments – face our toughest challenges.”

—Toni Preckwinkle,
Cook County Board President

Legislation Enacted to Stabilize Two of Chicago's Four Pension Funds

Pension reform legislation was enacted in June 2014 that was designed to stabilize the City of Chicago's Municipal and Laborers' pension funds. The legislation changed the benefit and funding structure of the funds to prevent them from reaching insolvency, possibly within the next decade. City of Chicago Budget Director Alex Holt met with the Civic Federation's Pension Committee in April 2014 to discuss the reform package in the context of the City's other financial challenges and the continued need to secure pension reform for the City's police, firefighters and teachers.

"Laurence Msall, president of the Civic Federation, a nonpartisan research group that has regularly warned about the city's fiscal problems, said, "We think this is a reasonable plan that balances shared sacrifices among employees, city government and Chicago taxpayers."

NEW YORK TIMES, 4/1/14

Reaction to Passage of State Pension Reform Legislation

Illinois' 2013 pension reform law was challenged as a violation of the Illinois Constitution's pension protection clause and was struck down as unconstitutional by a lower court judge in November 2014. Illinois House Republican Leader Jim Durkin spoke at a meeting of the Civic Federation's Board of Directors in January 2014, shortly after the legislation was signed. Leader Durkin outlined major components of the proposal, which he said resulted from a productive legislative process involving all four caucuses.

Examining Municipal Debt Management Policies

Throughout 2014, the Civic Federation sought to bring greater attention to unsustainable debt management practices that have been repeatedly used to manage annual budget deficits by several local governments in Illinois including the

City of Chicago. These practices include back-loading debt principal to reduce debt service payments in the short term and "scoop and toss" refinancing that pushes current year principal payments into the future. Both practices provide short-term budgetary relief, but greatly increase the total borrowing cost for taxpayers.

"A well-balanced and well-managed government would not be issuing debt to pay for its operating expenses," said Laurence Msall, president of the Civic Federation, a government budget watchdog group."

CHICAGO TRIBUNE, 3/14/14

National Panel Released Report on Public Pension Plan Financial Health

A blue ribbon panel commissioned by the Society of Actuaries released a report on public pension plan funding in February 2014. Civic Federation President Laurence Msall served on the 12-member national panel, which was charged with making recommendations to improve the current state of public pension plan funding. The report outlines strategies to improve financial management, increase disclosures, create a standardized contribution benchmark, strengthen the role of the actuary and improve plan governance.

Focus on Pension Issues for Downstate and Suburban Municipalities

The Civic Federation's Pension Committee met with several municipal leaders in June 2014 including City of Aurora Mayor Tom Weisner and Village of Hinsdale President Thomas Cauley for an update on the pension funding crises facing suburban and downstate police and fire funds. Mayor Weisner and President Cauley emphasized that municipal leaders have few options for stabilizing their finances absent the passage of pension reforms in Springfield.



"Accurate information is critical as we work to fix the Illinois budget. The Civic Federation gives legislators and taxpayers the kind of information we need – clear, evidence-based and actionable analyses and recommendations."

—Ron Sandack,
Illinois State Representative



CIVIC FEDERATION PRIORITY

High Quality, Efficient Government Services



The Civic Federation champions the efficient delivery of high-quality government services. For many governments facing prolonged budgetary challenges, efficient delivery can require reevaluating long held assumptions as well as considering alternative methods for providing and funding critical services.



“Careful and impartial analysis of public agency budgets is always important. Given the state of public finances in Illinois today, the Civic Federation’s work is essential.”

—Bryan Traubert,

President of Chicago Park District Board of Commissioners

In-Depth Analysis of Unincorporated Cook County

In December 2014 the Civic Federation released the results of a year-long analysis of Cook County's unincorporated areas. Approximately 2.4%, or 126,114, of Cook County's 5.1 million residents live in unincorporated areas of the County and therefore do not pay taxes to a municipality. The Federation's report included an examination of the County's cost to provide municipal services to its unincorporated areas and preliminary recommendations to facilitate incorporation.

“It – or, perhaps more properly they – are the estimated 126,000-plus Cook County residents who, according to a fascinating report released by the Civic Federation, live in a sort of time warp. They’re taxpaying residents of Cook County but enjoy the frontier status of not being incorporated into any town like the 5.1 million other people who live in the county.”

CRAIN'S CHICAGO BUSINESS, 12/14/14

Financial Viability of Chicago Charter Schools

In October 2014, the Civic Federation released a quantitative analysis of the finances of four Chicago charter schools. The report used 13 indicators of financial condition to provide a snapshot of fiscal health for the five-year period between fiscal years 2007 and 2011. The analysis indicated good fiscal health for two of the charter schools and mixed results for the others, with several negative trends that could impair long-term fiscal viability.

State, County Officials Urge Criminal Justice Reforms for Cook County

Illinois Supreme Court Justice Anne M. Burke spoke at the Civic Federation's 120th Annual Board of Directors Meeting in November 2014. Justice Burke discussed the Court's recent efforts to address significant inefficiencies and injustices within Cook County's public safety

operations. Earlier in the year, Cook County Board President Toni Preckwinkle and Cook County Sheriff Tom Dart also addressed the Civic Federation with their concerns about the County's public safety operations. In 2014 the Civic Federation started work on an update to its Cook County Modernization Report with a special research emphasis on the County's public safety operations.

State, Local Governments Adapt to New Healthcare Landscape

The Illinois Medicaid program was expanded under the federal Affordable Care Act beginning in January 2014. The Civic Federation's Healthcare Committee met with State of Illinois Deputy Governor Crista Thomas and Illinois Department of Healthcare and Family Services Director Julie Hamos to discuss the Department's plan for a federal waiver to overhaul the State's Medicaid program. Illinois planned to use the waiver to increase home and community-based services for the disabled, including Medicaid recipients with mental health and substance abuse problems.

Update from Chicago Infrastructure Trust

Chicago Infrastructure Trust CEO Stephen Beitler met with the Civic Federation's Debt and Infrastructure Committee in September 2014 to provide an update on the Trust's initiatives including a retrofit of municipal buildings, energy efficiency upgrades for aquatic centers, replacement of Chicago streetlights with high efficiency LEDs and construction of 4G wireless service for the CTA Red and Blue Line subway stations and tunnels. The Civic Federation continues to monitor the Trust's activities.

“‘The worst thing for the city’s economic development climate and economic attractiveness is to be in this constant state of uncertainty,’ said Laurence Msall, president of the Civic Federation, a Chicago nonprofit that analyzes government finance.”

BLOOMBERG, 4/22/14



“Chicago residents need independent analyses in order to hold their elected officials accountable. The Civic Federation has long been a trusted source for that information and their recommendations are well respected by City leaders and taxpayers.”

—Kurt Summers,
City of Chicago Treasurer



CIVIC FEDERATION

FY2015 Budget Analysis Summary



The Civic Federation produces annual analyses and recommendations for the budgets of eight local governments, as well as a cycle of Illinois budget reports prepared by the Federation's Institute for Illinois' Fiscal Sustainability. The Federation is often the only independent organization that examines many of these governments' budgets in any detail – or at all – meaning its work is vital to help citizens understand the governments' spending plans.

City of Chicago

The Civic Federation supported the City of Chicago's proposed FY2015 operating budget of \$7.3 billion which closed a \$297.3 million deficit with reasonable structural changes including targeted tax and fee increases, vacancy eliminations and other operational efficiencies. The Federation expressed deep concern for how the City will manage rising pension costs and debt service payments in future years.

Chicago Public Schools

The Civic Federation could not support the Chicago Public Schools' short-sighted FY2015 budget because it did nothing to address the District's grave fiscal crisis. The proposed \$6.8 billion budget was balanced only by an accounting maneuver that allowed the District to book more than 12 months of revenue into a single fiscal year.

Cook County

The Civic Federation supported Cook County's proposed FY2015 operating budget of \$3.7 billion for holding the property tax levy relatively flat and not including any new fines or fees. Instead, a \$168.9 million shortfall was closed through a combination of revenue increases, expenditure reductions and management efficiencies. The full report praised the County's recent progress including significant modernization efforts, the introduction of an innovative pension reform proposal and ongoing transformation of the County's Health and Hospitals System.

Chicago Transit Authority

The Civic Federation supported the Chicago Transit Authority's proposed FY2015 budget of nearly \$1.4 billion. The budget represented an improved level of fiscal stability made possible by the CTA's efforts in past years to secure its pension fund and modernize its labor practices.

Metropolitan Water

Reclamation District

The Civic Federation supported the Metropolitan Water Reclamation District's tentative budget of \$1.3 billion and praised the organization's continued use of long-term financial planning to guide its operations and future projects. However, the Federation expressed concern that the District's FY2015 budget and five-year financial projections through FY2019 reflect annual maximum increases to its property tax levy at a time when other local governments are minimizing their property tax impact.

City Colleges of Chicago

The Civic Federation supported the City Colleges of Chicago's proposed FY2015 budget of \$723.5 million which reflected the District's continued commitment to sound financial practices and prudent planning. The budget held the property tax levy flat for the fifth consecutive year and maintained a healthy fund balance for contingencies.

Chicago Park District

The Civic Federation supported the Chicago Park District's proposed FY2015 operating budget of \$448.6 million. The proposal accommodated increased employer pension contributions mandated by the District's 2014 pension reform legislation while holding the property tax levy relatively flat and expanding programming.

Forest Preserve District of Cook County

The Civic Federation supported the \$187.4 million budget proposed by the Forest Preserve District of Cook County. The balanced budget held the property tax levy relatively flat and minimized the use of one-time resources. The Federation also commended the District for increasing the level of public input in its planning process.





INSTITUTE FOR ILLINOIS' FISCAL SUSTAINABILITY

Launched in 2008 with support from the John D. and Catherine T. MacArthur Foundation, the Institute for Illinois' Fiscal Sustainability informs the Illinois budget process with timely fiscal policy analysis and recommendations to State officials, the media and the public. During the State of Illinois' FY2015 budget negotiations, Institute staff monitored the progress of pension and Medicaid reforms that enacted long-time Civic Federation recommendations. Unfortunately, FY2015 also marked a sharp departure from budgetary improvements that had been implemented by the State of Illinois in recent years.

JANUARY

Illinois House Republican Leader Jim Durkin discussed the State of Illinois' historic pension reform legislation at a meeting of the Civic Federation's Board of Directors.

The Civic Federation's Healthcare Committee met with Illinois Deputy Governor Cristal Thomas to discuss the State's plan to apply for a federal waiver to overhaul its Medicaid program.

MARCH

The Institute's **FY2015 State Budget Roadmap** presented a five-year plan for the State of Illinois to completely pay down the bill backlog, gradually reduce income tax rates by 20%, broaden the income tax base, build a rainy day fund and provide additional funding to local governments.

Illinois Governor Pat Quinn presented an FY2015 budget proposal that relied on an extension of the 2011 temporary income tax increases.

MAY

The Institute's **State of Illinois Recommended Operating Budget Analysis** opposed the Governor's budget because it used additional revenue from extending the temporary income tax increase for new spending.

Before adjourning on May 31, 2014, legislators passed a budget that did not cut spending or extend existing income tax rates and instead relied on short-term measures – including borrowing and shifting revenue from FY2014 – to cover operating expenses in FY2015.

Civic Federation President Laurence Msall participates in a City Club of Chicago panel discussion on State of Illinois finances with Illinois State Senator Daniel Biss.

“According to the Civic Federation, a budget watchdog, Illinois has piled up a whopping \$111 billion in unfunded pension liabilities, in addition to \$56 billion in debt for health benefits for pensioners. The state devotes one in four of its tax dollars to pensions, which is more than it spends on primary and secondary education.”

THE ECONOMIST, 12/20/14



JUNE

The State of Illinois filed an application with the federal government to use \$5 billion in new federal funding over five years to overhaul its Medicaid program.

JULY

The Illinois Supreme Court ruled that health insurance subsidies for State retirees are protected by the Illinois Constitution's pension protection clause, further complicating the FY2015 budget.

Illinois Department of Healthcare and Family Services Director Julie Hamos met with the Civic Federation's Healthcare Committee to discuss the State's ongoing transition to managed care.

AUGUST

Institute blog posts examined new FY2014 revenue reports and a revenue volatility study undertaken by the State to establish the basis for an adequate rainy day fund.

OCTOBER

Illinois State Senator Daniel Biss met with the Civic Federation's Local Government and Pension Committees to discuss the uncertain status of several significant financial issues including the State's pension reform law and the scheduled drop of the income tax rate on January 1, 2015.

The Institute's **State of Illinois FY2015 Enacted Budget Review** found that the FY2015 budget halted the State's recent fiscal progress and represented a return to unsustainable fiscal practices including borrowing for operations and underfunding known costs.

NOVEMBER

A report from the Commission on Government Forecasting and Accountability estimated that the changes from the State's pension reform law would immediately cut the State's unfunded liability by \$21.1 billion and reduce its annual contributions by \$137.4 billion over the next 30 years.

A Sangamon County Court judge ruled that the State's pension reform law violated the State Constitution, sending the case to the Illinois Supreme Court.

Civic Federation President Laurence Msall
testifies before the Illinois House
Judiciary Committee.

"In early October, the Civic Federation, a Chicago-based policy analysis organization, released an analysis of the state budget saying it "represents a return to unsustainable fiscal practices including borrowing for operations and underfunding known costs."

STATE JOURNAL-REGISTER, 12/2/14



Ann Lurie accepts the 2014 Lyman J. Gage Award for Outstanding Civic Contribution by an Individual.

2014 ANNUAL

CIVIC AWARDS LUNCHEON

HONORING ANN LURIE AND NORTHERN TRUST

The Annual Civic Awards Luncheon, now in its 32nd year, recognizes civic leadership in Chicago. Named for the Federation's founding members, the Lyman J. Gage Award and the Addams-Palmer Award recognize the outstanding civic contributions of Chicago individuals and institutions.

The 2014 Civic Awards Luncheon honored **Ann Lurie**, president of Lurie Holdings and president of the Ann and Robert H. Lurie Foundation, with the **Lyman J. Gage Award for Outstanding Civic Contribution by an Individual**. Ms. Lurie is known for her hands-on approach to philanthropy and transformational gifts to institutions like the Ann & Robert H. Lurie Children's Hospital of Chicago, the Greater Chicago Food Depository and the Robert H. Lurie Medical Research Center at Northwestern University.

Northern Trust received the **Addams-Palmer Award for Exemplary Civic Involvement** for its generous outreach to communities of need throughout Chicago and its creation and encouragement of volunteer opportunities for Northern Trust employees. **Frederick H. Waddell**, Chairman and Chief Executive Officer of Northern Trust, accepted the award on behalf of the company.

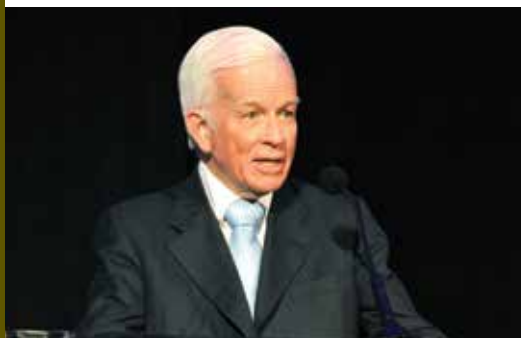
Co-Chair Anne Dias Griffin opened the luncheon by highlighting the work of Reboot Illinois, a digital and social media effort to engage Illinois citizens in the state's finances, business climate, job market and schools.

Right, Top Left
Awards luncheon co-chair Andrew J. McKenna.

Right, Bottom Left:
Lester McKeever and Monsignor Kenneth Velo.

Right, Bottom Right (Left to Right):
Paula Wolff, Illinois State Representative Tom Morrison, Civic Federation Board member Bill Ketchum, Civic Federation Trustee Barbara Stewart, Ryan Blitstein and Hugh Parry.

Right, Top Right:
Illinois Arts Council Chair Shirley Madigan, Civic Federation Board member Philip Hale and Metropolitan Water Reclamation District Commissioner Debra Shore.





The Civic Federation deeply appreciates the leadership of event co-chairs **Lester Crown**, **Anne Dias Griffin**, **Andrew J. McKenna** and **Michael J. Sacks**, as well as the generous support of all who attended.

(Left to Right)

Civic Federation President Laurence Msall, luncheon co-chair Anne Dias Griffin, Northern Trust Chairman and Chief Executive Officer Frederick H. Waddell, Ann Lurie, luncheon co-chair Lester Crown and Civic Federation Chairman Mark Davis.



Northern Trust Chairman and Chief Executive Officer Frederick H. Waddell accepts the 2014 Addams-Palmer Award for Exemplary Civic Involvement on behalf of Northern Trust.

23RD ANNUAL
MOTOROLA SOLUTIONS FOUNDATION
**EXCELLENCE
IN PUBLIC
SERVICE
AWARD**

Sponsored by the Motorola Solutions Foundation and the Civic Federation, the Excellence in Public Service Award annually recognizes a non-elected government official who has had an extraordinary impact on the quality of government services in the City of Chicago, Cook County and the State of Illinois.

The 23rd annual Motorola Solutions Foundation Excellence in Public Service Award honored Rocco Claps, Director of the Illinois Department of Human Rights and the longest-serving Director in the agency's history. In his acceptance speech, Director Claps discussed how a department created in response to the Civil Rights movement stays involved, active and relevant today. The award presentation highlighted the Department's successes under his leadership including adding sexual orientation to the Illinois Human Rights Act, increasing state employment opportunities for people with disabilities and translating fair housing brochures into 16 languages.

The program also included a welcome address from Illinois Senate Republican Leader Christine Radogno. Honorary co-chairs for the event included Illinois Governor Pat Quinn, Chicago Mayor Rahm Emanuel and past recipients of the Excellence in Public Service Award.

Illinois Department of Human Rights
Director Rocco Claps accepts the 2014
Motorola Solutions Foundation Excellence in
Public Service Award.

(Left to Right)
Civic Federation President Laurence Msall,
Civic Federation Board member Monica Mueller,
Illinois Senate Republican Leader Christine
Radogno, Illinois Department of Human Rights
Director Rocco Claps, Motorola Solutions
Foundation Director Matt Blakely and Cook
County Commissioner Timothy Schneider.



STATEMENT OF FINANCIAL POSITION

Year Ended September 30, 2014

ASSETS	2014
Cash and cash equivalents	\$ 430,927
Investments	2,844,571
Accounts receivable	91,621
Grants receivable	625,000
Prepaid expenses	9,100
Website development costs - Net	0
Total Assets	\$4,001,219

LIABILITIES AND NET ASSETS

LIABILITIES	
Accounts payable	\$ 19,695
Accrued wages	78,750
Accrued vacation	31,267
Deferred revenue	1,000
Total Liabilities	\$130,712

NET ASSETS

Unrestricted	
Undesignated	\$ 303,305
Board designated	2,844,571
Temporarily Restricted	722,631
Total Net Assets	3,870,507
Total Liabilities and Net Assets	\$4,001,219



Civic Federation Board member Donovan Pepper, Jacki Robinson-Ivy, Bob Barry and Civic Federation Board member Monica Mueller.



Chicago Mayor Rahm Emanuel addresses the Civic Federation Board of Directors.



Civic Federation Chairman (2012-2014) Mark Davis and Civic Federation Chairman (2014-present) Allan Ambrose.

SUPPORT

Support and guidance from the Civic Federation's Trustees, Board of Directors and Council is fundamental to our success. Our membership is made up of a diverse group of business and professional leaders from a wide range of Chicago area companies and institutions. Members give generously of their time and expertise in the planning and execution of our mission to provide a non-partisan, objective perspective on state and local government tax and finance issues.

CIVIC FEDERATION TRUSTEES

Karen Atwood
Robert J. Buford
Lew Collens
Lester Crown

Anne Dias Griffin
Paul La Schiazza
Michael J. Sacks
Nancy S. Searle

Harrison I. Steans
Barbara L. Stewart

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Margaret Houlihan Smith
United

Lori H. Igleski
Fifth Star Consulting LLC

Mark Ishaug
Thresholds

“The Civic Federation’s work consistently raises the level and quality of debate on government finance in Illinois. They are highly regarded in the public and private sectors.”

—Eileen Mitchell,
*Vice President of External Affairs,
AT&T Illinois*

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