



THE CIVIC FEDERATION
2016 ANNUAL REPORT

RESEARCH · INFORMATION · ACTION
SINCE 1894

2016



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Photography by staff unless otherwise indicated

THE CIVIC FEDERATION'S MISSION

To provide research, analysis and recommendations that:

- Champion efficient delivery of high-quality government services;
- Promote sustainable tax policies and responsible long-term planning;
- Improve government transparency and accountability; and
- Educate and serve as a resource for policymakers, opinion leaders and the broader public.

THE CIVIC FEDERATION'S HISTORY

The Civic Federation was founded in 1894 by several of Chicago's most prominent citizens, including Jane Addams, Bertha Honoré Palmer and Lyman J. Gage. They coalesced around the need to address deep concerns about the city's economic, political and moral climate at the end of the 19th century. The Federation has since become a leading advocate for efficient delivery of public services and sustainable tax policies.

Today the work of the Federation continues to evolve as greater emphasis is placed on working with government officials to improve the efficiency, effectiveness and accountability of the State of Illinois and local governments. The Civic Federation's Institute for Illinois' Fiscal Sustainability was launched in 2008 to provide Illinois policymakers, the media and the general public with timely and comprehensive analysis of the state budget and other fiscal proposals for the State of Illinois.

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FROM OUR CHAIRMAN AND PRESIDENT



For anyone who cares about the future of the State of Illinois, 2016 was a very difficult year.

Without a comprehensive, balanced state budget, Illinois and its local governments, social service agencies, universities and state vendors continued to struggle and our most vulnerable citizens were irreparably harmed. From Springfield to Chicago, our governments spent 2016 in the national spotlight for all the wrong reasons.

Despite the bad news—more likely because of it—Civic Federation members have shown great dedication to moving Illinois forward through efforts to end the budget impasse, to address the impacts of violence in Chicago and to mitigate the harm done to the reputations of our state and local governments. We continue to insist that evidence-based solutions be at the forefront of any serious plan to get Illinois and its distressed local governments back on track.

To meet the increasing demand for these evidence-based solutions and for the Federation's nonpartisan, objective research and analysis, it has become more important than ever to expand our reach through creative partnerships in the areas of development, local government consolidation, social media, digital outreach and big data analytics, among others. Our Board of Directors, whose talent, expertise and commitment

are the underlying strength of the Civic Federation, have been key in forging these new partnerships and in ensuring our ability to tackle some of the most pressing challenges facing our city and state.

We remain optimistic for the future, in large part because of our members and friends and their commitment to a strong future for Illinois. On behalf of the Federation, thank you for your continued support and tireless efforts to strengthen our organization, without which none of our work would be possible.

A handwritten signature of Kent A. Swanson in black ink.

Kent A. Swanson
Chairman

A handwritten signature of Laurence J. Msall in black ink.

Laurence J. Msall
President



CIVIC FEDERATION PRIORITY

Sustainable Tax and Fiscal Policies



The Civic Federation’s nonpartisan analysis and recommendations promote sustainable tax and fiscal policies. This work is a critical resource for Illinois governments as they address significant financial challenges such as persistent structural deficits and historically low credit ratings.



“The Civic Federation’s non-partisan fiscal advocacy is a critical part of the public dialogue on government finances at all levels. I want to thank them for being a thoughtful, independent voice as the City of Chicago implements meaningful financial reforms and drives economic growth and job creation in every Chicago neighborhood.”

—Rahm Emanuel,
Chicago Mayor

An Upgraded Website for Increased Access to Civic Federation Research

In September, the Civic Federation debuted a newly redeveloped civicfed.org. The upgraded website was designed primarily to enhance navigation and the user experience, including changes to the website's design, layout, search capabilities and mobile optimization. As the State of Illinois and its local governments continue their slide into uncharted fiscal territory, the redeveloped website will be an increasingly useful resource to the public, media, government officials and Civic Federation members in accessing the Federation's nonpartisan, objective analysis and recommendations.

"The nonpartisan organization has a solid reputation for strong analyses of government finances. ... So when the Civic Federation issues a report... people listen."

THE STATE JOURNAL-REGISTER, 5-7-16

Opposition to a Proposed Constitutional Amendment

Members of the 99th Illinois General Assembly voted to put a proposed constitutional amendment on the November 2016 ballot that would prohibit transportation-related revenues from being used for non-transportation-related purposes. Leading a coalition of civic and social services organizations in opposing the so-called Lockbox Amendment, the Federation raised concerns about the amendment's potential to cause financial harm to local governments and the likelihood it would hamstring lawmakers in solving the ongoing budget crisis. The coalition also questioned whether transportation should be a default priority over other areas of government such as healthcare, education and services for the elderly, poor or developmentally disabled.

Update on Chicago Finances from Mayor Rahm Emanuel

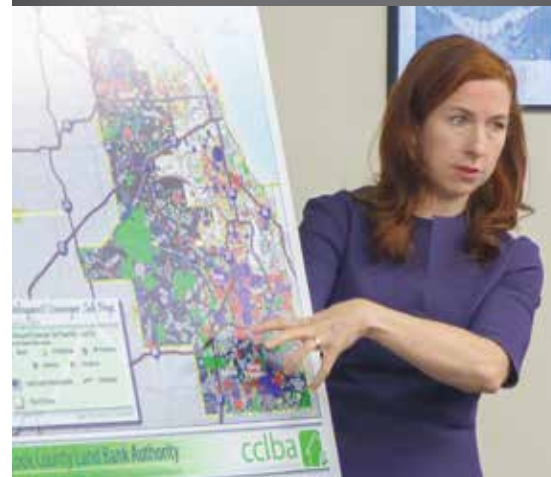
Chicago Mayor Rahm Emanuel spoke at the Annual Meeting of Civic Federation Board of Directors in November to discuss challenges facing the City of Chicago and opportunities for improvement, including his office's work to eliminate risky financial practices from the budget process and efforts to secure dedicated proposed revenue sources for all four of the City's pension systems.

Annual Reports on Consumer and Property Taxes

The Civic Federation's report on selected consumer taxes included rates and descriptions of taxes in place in the City of Chicago on sales, amusements, leases, hotels, liquors, restaurants, soft drinks, tobacco and parking. As in past years, multiple local government officials commented to Federation staff in 2016 on the helpfulness of this report to their own work. The Federation's annual report on effective property tax rates in metropolitan Chicago found that all selected Cook County communities experienced declines in their residential effective property tax rates, while the estimated full value of real property rose in Cook County for the second year in a row after having fallen for six consecutive years prior.

Dialogue on Stabilizing a Distressed School System

As part of its ongoing monitoring of local government finances, Civic Federation members and staff met with government officials to explore the Chicago Public Schools' longstanding financial issues and efforts toward reform. In separate meetings, CPS CEO Forrest Claypool spoke about CPS' challenges with funding inequity, aging infrastructure and capacity disparities; CPS Senior Vice President of Finance Ron DeNard discussed the District's struggle to plan for the future during Illinois' budget impasse; and State Senators Heather Steans and Andy Manar shared their insights on work at the state level to overhaul the school funding formula and stabilize the finances of CPS and many other struggling school districts across Illinois.



"The Civic Federation creates an environment where the best of government and private sector ideas come together. When I founded the Cook County Land Bank it was the Civic Federation that was a strong supporter of a self-sustaining social enterprise model. Four years later we are fulfilling the mission of rehabbing vacant homes without relying on taxpayers. Innovation and fiscal responsibility are the hallmarks of the Civic Federation."

**—Bridget Gainer,
Cook County Commissioner**



CIVIC FEDERATION PRIORITY

Responsible Long-Term Financial Planning



The Civic Federation works to focus attention on the long-term consequences of current fiscal policies. We urge all governments to use long-term planning to align financial capacity with essential service objectives.



“We have worked hard to stabilize Cook County’s finances through responsible planning and taking difficult steps to address our fiscal challenges.

The insight and analysis offered by the Civic Federation are of great assistance to us, and we appreciate their independent voice.”

—Toni Preckwinkle,
Cook County Board President

An Examination of Medicaid Expansion in Illinois

In April 2016, the Civic Federation and Federal Reserve Bank of Chicago cohosted “Medicaid Expansion and the Affordable Care Act: A Fiscal Checkup,” a forum exploring the choices that states have made with regard to expanding coverage to previously uninsured populations. The event’s first panel compared the experiences of Illinois and three surrounding states given their choices whether to expand Medicaid, and the second examined how Medicaid has and has not met the challenge of serving patients with mental illness, including those in the criminal justice system. In her keynote address, Vikki Wachino, Director of the Center for Medicaid and CHIP Services shared the federal government’s vision for how the ACA would continue to improve health and reform how care is delivered. Among the forum’s panelists were Felicia Norwood, Director of the Illinois Department of Healthcare and Family Services, and Dr. Jay Shannon, CEO of Cook County Health and Hospitals System, both of whom spoke to Civic Federation committees later in the year about the impact of Medicaid expansion on patients in the State of Illinois and Cook County, respectively.

Transportation Planning Initiatives in the Chicagoland Area

Throughout 2016 Civic Federation committees met with government officials and experts on the future of transportation planning in the region. Ginger Evans, Commissioner of the Chicago Department of Aviation shared the Department’s plans for upcoming projects and how they might be financed, including gate and runway expansion, noise abatement and modernized parking. Chicago Transit Authority President Dorval Carter discussed special legislation that established transit TIF districts in Chicago, saying that the unprecedented level of investment from TIF funds and new federal funding would go toward station and line modernization, improving station accessibility and other initiatives. Jim Reilly, Metropolitan Planning Council Senior Fellow, former RTA Chairman and MPEA Trustee, spoke about the importance of long-term transportation planning for the State of Illinois and its nearly 13 million residents. Among the biggest issues, he said, is Illinois’ failure to invest in transportation programs over many years, which will eventually lead to billions of dollars in unnecessary costs.

An Update on Illinois Finances from Governor Rauner

In March Illinois Governor Bruce Rauner spoke to the Civic Federation’s Board of Directors about the State’s financial woes, including the budget impasse. Governor Rauner, a previous member of the Civic Federation Board of Directors, said that the State of Illinois’ financial condition has been deteriorating for decades because of continued deficit spending and delayed action on pension reform. According to the Governor, states surrounding Illinois continue to make progress on fixing their financial problems, and he remains concerned that Illinois will be left behind. Following brief remarks, during which he commended the Civic Federation for its recommendations on pension reform, the Governor answered members’ questions regarding payment delays to State vendors, ongoing budget discussions with the General Assembly and his priorities for funding education.

“[N]obody should build a financial plan based on what could be just another Hail Mary pass. Prudence, as the Civic Federation said, should be the watchword.”

CHICAGO SUN-TIMES EDITORIAL, 3-24-16

Sharing Civic Federation Research with a Broad Audience

As fiscal dysfunction continues to cripple Illinois and its local governments, Civic Federation staff are increasingly asked to provide insight and analysis on the ongoing crises and to share recommendations for reform. The Federation presented to or moderated panels for many civic, government and nonprofit groups in 2016, including the League of Women Voters, Chicago Bar Association, U.S. Securities and Exchange Commission, City Club of Chicago, National Federation of Municipal Analysts and the *Crain’s Chicago Business* “Future of Chicago” Seminar, among others.



“As we work year-round at CTA to develop and execute a fair and balanced budget, it’s always important to have independent review and insight from the Civic Federation. Their expertise is especially valuable as we strive to pursue efficiencies while also improving service for our more than 1.6 million daily customers.”

—Dorval R. Carter, Jr.,
Chicago Transit Authority President



Civic Federation President Laurence Msall (left) moderating a panel on Chicago’s financial future at the City Club of Chicago.



CIVIC FEDERATION PRIORITY

High Quality, Efficient Government Services



The Civic Federation champions the efficient delivery of high-quality government services. For many governments facing prolonged budgetary challenges, efficient delivery can require reevaluating long held assumptions as well as considering alternative methods for providing and funding critical services.



“The Civic Federation’s role in the formation of public policies for our state is critical. Its reports provide independent and in-depth thoughtful analysis that is invaluable for policy makers. The Civic Federation is not afraid to take a stand on important issues it believes will benefit the citizens of Illinois.”

—David Harris,
Illinois State Representative

Concrete Change at the Local Government Level

In October the Civic Federation published an issue brief regarding ongoing transparency issues at the Chicago Public Schools and urging improved access to Board meetings for increased public participation—an important issue given the District's shaky finances. Among the recommendations was livestreaming Board meetings, formatting the budget and website more transparently and scheduling meetings at times more convenient to members of the public rather than during the workday, when they're usually held. Following coverage of the issue brief in the *Chicago Sun-Times*, District officials moved a midday budget hearing to later in the evening in order to better accommodate CPS families and other members of the public, a small but significant step.

“In a modern county, having unincorporated areas without direct municipal services is outdated, inefficient and expensive to the overall county,” Msall said.”

DAILY HERALD, 9-23-16

Comprehensive Report on Unincorporated Cook County

Following publication of a preliminary report in 2014, the Civic Federation released a comprehensive examination of all unincorporated areas in Cook County, featuring detailed profiles of many of the unincorporated areas. The 2016 report includes final recommendations on how the County can improve general management of unincorporated areas, work with local governments to improve future planning efforts and reduce the subsidy provided to unincorporated residents by all County taxpayers. The result of nearly two years of analysis, the Federation's report compiles information from the Cook County budget, Illinois statute, municipal budgets and dozens of stakeholder interviews as well as data from the Chicago Metropolitan Agency for Planning, the Cook County Geographic Information Systems Department and the U.S. Census Bureau. As a result of the

Federation's efforts, multiple pieces of legislation have been passed by the Cook County Board of Commissioners aimed at reducing various barriers to incorporation.

Support for Various Good Government Initiatives

In 2016 the Civic Federation supported several efforts to streamline government in Illinois or to increase its efficacy. The Federation publicly supported a proposed constitutional amendment that would put an independent commission in charge of drawing Illinois' state legislative maps. However, the Independent Maps amendment was challenged in court and never made it on the ballot. Early in the year, Illinois Lieutenant Governor Evelyn Sanguinetti met with Federation members to discuss efforts to consolidate Illinois' record-high number of local governments. Among consolidation efforts, the Civic Federation has for many years called for a merger of the offices of the Cook County Clerk and Recorder of Deeds, and in November, Cook County voters approved a ballot measure on the matter, and the merger is expected to be finalized in 2020. Accordingly, late in 2016 the Civic Federation became an official member of Transform Illinois, a nonpartisan collaboration of public officials, civic leaders and research institutions advocating for local government efficiency.

Leveraging Data for Better Administration of Government

Cook County State's Attorney candidate Kim Foxx spoke to the Civic Federation Board of Directors about challenges facing the criminal justice system and her plans for reforming the office of the State's Attorney. According to Ms. Foxx, the State's Attorney's office should examine and emulate best practices from prosecutors' offices in other large metropolitan areas like Los Angeles and New York City. She said this means leveraging the County's data and partnerships to expand the role of the State's Attorney's office from a reactive organization to a proactive organization in order to take on a bigger role in preventing crime in Cook County.



“Particularly in these fiscally challenging times, transparency and impartial analysis of State and local government finances is critical. The work of the Civic Federation provides important insight as I work to run the state's largest public law firm in a fair, effective, and transparent manner.”

—Kimberly M. Foxx,
Cook County State's Attorney

“The most vulnerable citizens of the state of Illinois are being harmed by us not having a budget,” said Laurence Msall of the Civic Federation. ‘It’s the least effective way to govern, and it’s one of the most expensive ways to govern.’”

WGN NEWS, 5-16-16



CIVIC FEDERATION

Fiscal Year 2017 Budget Summary



The Civic Federation produces annual analyses and recommendations for the budgets of eight local governments, as well as a cycle of Illinois budget reports prepared by the Federation's Institute for Illinois' Fiscal Sustainability. The Federation is often the only independent organization that examines many of these governments' budgets in any detail – or at all – meaning its work is vital to helping citizens understand the governments' spending plans.

City of Chicago

The Civic Federation supported the City of Chicago's proposed \$8.2 billion budget because it continued to work toward addressing the City's unfunded pension liabilities and made significant improvements over past financial practices. The budget incorporated portions of large expenses such as judgments and settlements instead of borrowing for them and also reaffirmed a commitment to ending the use of "scoop and toss" debt refinancing by 2019.

Chicago Public Schools

The Civic Federation could not support the Chicago Public Schools proposed \$5.46 billion FY2017 budget because it was not balanced and relied on uncertain funding and one-time measures in order to close a \$1.1 billion operating deficit. The Civic Federation urged CPS to develop a public and transparent contingency plan for members of the Board of Education to approve in the event revenues from the State failed to materialize.

"We don't believe that bankruptcy would be an effective way for either the Chicago Public Schools or the city of Chicago to deal with their financial challenges," [Laurence Msall] said, adding that Chicago has the assets and tax base to meet its obligations."

THE BOND BUYER, 6-16-16

Cook County

The Civic Federation supported Cook County's proposed FY2017 budget of \$4.4 billion because it included reasonable spending reductions and revenue measures that will balance the County's budgets through FY2019. The Federation further supported the County's reasonable pension funding plan, debt reduction, technology investments and a ballot measure to merge the offices of the Cook County Clerk and Recorder of Deeds, as well as steps taken to improve unincorporated areas.

Chicago Transit Authority

The Civic Federation supported the Chicago Transit Authority's proposed FY2017 operating budget of \$1.5 billion because the budget held base fares flat and continued to make strategic capital and rider-experience investments despite ongoing state funding uncertainty.

Metropolitan Water Reclamation District

The Civic Federation supported the Metropolitan Water Reclamation District's tentative budget of \$1.1 billion because the District demonstrated a sensible and proactive approach to meeting its financial challenges. Measures included maintaining substantial reserves and a high level of liquidity and implementing other safeguards to cover potential shortfalls without having to resort to short-term borrowing.

City Colleges of Chicago

The Civic Federation supported the proposed \$523.7 million FY2017 operating budget for City Colleges of Chicago. Amid unprecedented state-funding uncertainty, City Colleges again implemented prudent short-term fixes first introduced in FY2016. However, the Federation expressed concerns about the longer-term impact of these measures.

Chicago Park District

The Civic Federation supported the Chicago Park District's proposed FY2017 operating budget of \$449.4 million because it continued to reduce the District's reliance on fund balance to close budget deficits and showed restraint by keeping the property tax levy relatively flat at a time of increased pressure for local governments across Illinois.

Forest Preserve District of Cook County

The Civic Federation supported the Forest Preserve District of Cook County's proposed FY2017 budget of \$192.4 million because it included measures to reduce costs and generate additional revenue in order to offset rising personnel costs and a reduction in Personal Property Replacement Tax distributions from the State of Illinois.



After Chicago Mayor Rahm Emanuel unveiled his 2017 budget, Civic Federation President Laurence Msall gave City Hall reporters the Federation's initial reaction.



Civic Federation Board Member Charles Droege, Kirk Gilson, Civic Federation Board Member Lois Scott and John Fitzpatrick at a Civic Federation event.



INSTITUTE FOR ILLINOIS' FISCAL SUSTAINABILITY

Launched in 2008 with support from the John D. and Catherine T. MacArthur Foundation, the Institute for Illinois' Fiscal Sustainability informs the Illinois budget process with timely fiscal policy analysis and recommendations to State officials, the media and the public.

JANUARY

The State of Illinois opened calendar year 2016 six months into a budget impasse. Most State spending continued due to court orders, consent decrees, statutory requirements and a signed appropriation bill for K-12 education. A report by the Governor's Office of Management and Budget projected Illinois' backlog of unpaid bills would grow to \$25.0 billion in FY2019 based on existing tax and spending policies.

An Institute blog post highlighted that Illinois taxpayers would be on the hook for tens of millions of dollars in additional borrowing costs for a January bond sale due to credit downgrades in October 2015.

FEBRUARY

The Institute proposed a series of recommendations in its **FY2017 State Budget Roadmap** that would end the State's fiscal crisis, establish a sustainable long-term financial plan and pay off Illinois' unpaid bills.

Governor Rauner presented his recommended FY2017 budget to the Illinois General Assembly. Acknowledging a \$3.5 billion gap, the budget offered Illinois lawmakers a choice between passing elements of the Governor's Turnaround Agenda in exchange for unspecified revenue or granting him broad authority to make cuts.

Institute staff published research showing that the State of Illinois has paid more than \$1.0 billion in interest penalties on overdue bills since fiscal year 2006.

MARCH

Governor Rauner met with the Civic Federation Board of Directors, where he reaffirmed his commitment to key items of the Turnaround Agenda and discussed his recommended FY2017 budget and the ongoing impasse.

APRIL

Citing fairness, Illinois Comptroller Leslie Munger announced that her office would no longer prioritize lawmakers' paychecks among payments owed to the State's vendors, essentially delaying the paychecks by several months.

Civic Federation President Laurence Msall moderated a panel discussion of eight members of the General Assembly, where he urged them to reject budgetary gimmicks and politically attractive short-term measures and to work together on a comprehensive solution to Illinois' budget impasse.

Governor Rauner signed a stopgap appropriation for higher education after universities across the State were forced to make severe cuts.



Civic Federation President Laurence Msall speaking with a reporter on camera about the ongoing impasse.

“What should [Illinois'] budget look like? The Civic Federation, as nonpartisan an observer as you can find in Illinois, has already hammered out what looks to us like a reasonable blueprint.”

CRAIN'S CHICAGO BUSINESS
EDITORIAL, 2-20-16

MAY

In its **State of Illinois Recommended Operating and Capital Budgets Analysis**, the Institute was unable to support Governor Rauner's recommended budget for FY2017 because it had an operating deficit of at least \$3.5 billion and presented an insufficiently detailed plan for closing the gap.

While budget progress remained elusive, Institute staff continued to monitor and publish blog updates on developments at the Statehouse, including possible additional funding for some social service agencies.

JUNE

Both Moody's and Standard & Poor's downgraded the State's credit rating, citing the ongoing budget gridlock.

On June 30, the General Assembly rushed approval of bills authorizing a full year of K-12 education funding and a partial spending plan for other government services to cover some FY2016 and FY2017 costs. Government officials call it a stopgap budget.

JULY

Twelve full months into the impasse, the State of Illinois started FY2017 without a comprehensive, balanced budget.

The Civic Federation declined to recognize the stopgap appropriations as a budget because despite providing critical relief for some of the State's most vulnerable citizens and organizations, the measures did not match known revenues with known expenditures or present a long-term financial plan.

AUGUST

The State of Illinois drained its only rainy day fund due to the budget crisis.

Institute staff continued to follow limited developments in Springfield. Amid the uncertainty, lawmakers, members of the media and civic organizations turned to Civic Federation research and updates for insight into the costs of the crisis.

SEPTEMBER

Standard & Poor's downgraded the State's credit rating for the second time in 2016, citing weak financial management and rising short- and long-term pressures as a result of the impasse.

OCTOBER

In addition to regular updates on the State's financial crisis, the Civic Federation drafted a column educating the Illinois electorate about the serious consequences of amending the Illinois Constitution to "lockbox" any revenues generated by transportation-related activities. Because passage of the ballot initiative would hamstring lawmakers trying to solve the budget crisis, leaders from six other civic and social service organizations cosigned the letter.

NOVEMBER

The Lockbox Amendment passed in the November 8 election.

Institute staff continued to provide updates on the State's fiscal crisis and its irreparable effects on vendors, local governments and the State's most vulnerable citizens, including blog posts on the potential for Illinois' backlog of bills to reach \$18.5 billion by the end of FY2017 and on the deteriorating condition of Illinois' five pension systems.

DECEMBER

Eighteen full months into the impasse, stopgap appropriations expired and the State of Illinois closed calendar year 2016 without a comprehensive budget.



Illinois Governor Bruce Rauner addressing the Civic Federation Board of Directors.

"The legislation has come to be known as the 'stopgap budget.' Laurence Msall, who is president of the fiscal watchdog group the Civic Federation, bristles at that characterization. 'The stopgap is not a budget. It defies the definition of what a budget is,' he says."

ILLINOIS ISSUES, 9-29-16

2016 ANNUAL CIVIC AWARDS LUNCHEON

HONORING JOHN CANNING AND
BMO HARRIS BANK

The Annual Civic Awards Luncheon, now in its 34th year, recognizes civic leadership in Chicago. Named for the Federation's founding members, the Lyman J. Gage Award and the Addams-Palmer Award recognize the outstanding civic contributions of Chicago individuals and institutions.

The 2016 Civic Awards Luncheon honored **John Canning**, Chairman of Madison Dearborn Partners, with the **Lyman J. Gage Award for Outstanding Civic Contribution by a Chicagoan**. Mr. Canning's philanthropic leadership has inspired countless individuals to give their time and resources and has empowered many Chicago-area charitable organizations to tackle issues ranging from domestic violence to the lack of educational opportunity for inner-city students to access to cultural programming.

BMO Harris Bank received the **Addams-Palmer Award for Exemplary Civic Involvement by a Chicago Institution** for its focus on long-term investments and strategic guidance for key initiatives including early childhood education, community development in low-income neighborhoods and literacy initiatives. **David R. Casper**, President and CEO for BMO Harris Bank, accepted the award on behalf of the organization.

Illinois' business, civic and government leaders gathered to celebrate the civic achievements of both honorees. **Monsignor Kenneth Velo** opened the program and welcomed guests with the annual salutation address followed by brief remarks by **Chicago Mayor Rahm Emanuel**.

John Canning accepting the 2016
Lyman J. Gage Award for Outstanding Civic
Contribution by a Chicagoan.

(Right, Top Left)
Civic Federation Board Member
Michelle Dukler, Carol Newman
and Elisa Evitts.

(Right, Bottom Left)
BMO Harris Bank staff with the
Addams-Palmer award.

(Right, Bottom Right)
Members of the Leo High School Big Shoulders
Fund Choir perform before the luncheon.

(Right, Top Right)
John and Rita Canning with guests.





The Civic Federation deeply appreciates the leadership of event co-chairs **Lester Crown**, **Andrew J. McKenna**, **Michael J. Sacks** and **Maurice Smith**, as well as the generous support of all who attended.

(Above, Left)
BMO Harris President and CEO David Casper accepting the 2016 Addams-Palmer Award for Exemplary Civic Involvement on behalf of BMO Harris Bank.

(Above, Right)
Attendees at the 2016 Annual Civic Awards Luncheon.



(Left)
Civic Federation President Laurence Msall, Monsignor Kenneth Velo, luncheon co-chair Maurice Smith, David R. Casper, John Canning, luncheon co-chair Lester Crown, Civic Federation immediate past Chairman Allan Ambrose.



Karin M. Norington-Reaves, CEO of the Chicago-Cook Workforce Partnership, accepting the 2016 Motorola Solutions Foundation Excellence in Public Service Award.

25TH ANNUAL MOTOROLA SOLUTIONS FOUNDATION EXCELLENCE IN PUBLIC SERVICE AWARD

Sponsored by the Motorola Solutions Foundation and the Civic Federation, the Excellence in Public Service Award annually recognizes a non-elected government official who has had an extraordinary impact on the quality of government services in the City of Chicago, Cook County and the State of Illinois.

On December 8, 2016, the 25th annual Motorola Solutions Foundation Excellence in Public Service Award honored **Karin M. Norington-Reaves**, CEO of the Chicago Cook Workforce Partnership. Over 300 business, civic and government leaders from across Illinois and the Chicago region attended the awards breakfast at the Palmer House Hilton Grand Ballroom to recognize Ms. Norington-Reaves' outstanding accomplishments.

In her acceptance speech, Ms. Norington-Reaves spoke about her interest in public service from a young age and her experience overseeing the merger of three disparate workforce boards to create the Chicago Cook Workforce Partnership. In closing, she emphasized that the lesson she wanted to bestow on her children and all young people was that receiving recognition is not what should drive a person to public service. Rather it should be using one's talents to make a contribution to the world and to make our communities a better place.

Chicago City Treasurer **Kurt Summers** gave the salutation address and highlighted Ms. Norington-Reaves' achievements at the state and local level. **Greg Brown**, Chairman and CEO of Motorola Solutions, spoke about the importance of public service and about Motorola's longstanding tradition of recognizing non-elected government officials who contribute to the vitality of our region. Mr. Brown then introduced Ms. Norington-Reaves and presented the award. The presentation included a video tribute from state and local government officials along with civic and business leaders.

(Right)
Civic Federation Chairman Kent Swanson, Civic Federation President Laurence Msall, Motorola Solutions Chairman and CEO Greg Brown, Karin M. Norington-Reaves, Chicago Treasurer Kurt Summers.



STATEMENT OF FINANCIAL POSITION

Year Ended September 30, 2016

ASSETS

2016

Cash and cash equivalents	\$ 495,257
Investments	2,869,861
Accounts receivable	95,042
Grants receivable	100,000
Prepaid expenses	35,400
Leasehold improvements and equipment	413,259

Total Assets	\$4,008,819
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LIABILITIES AND NET ASSETS

LIABILITIES

Accounts payable	\$ 17,469
Accrued wages	50,400
Accrued vacation	15,306
Deferred revenue	26,000
Deferred rent	483,533

Total Liabilities	\$592,708
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NET ASSETS

Unrestricted	
Undesignated	\$ 423,208
Board designated	2,869,861
Temporarily Restricted	123,042
Total Net Assets	3,416,111

Total Liabilities and Net Assets	\$4,008,819
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Felicia Norwood, Director of the Illinois Department of Healthcare and Family Services addressing the Civic Federation Healthcare Committee.



Civic Federation President Laurence Msall on Chicago Tonight discussing state and local government financial challenges.



William Allmart, Scott Rausch and Civic Federation Board Member Greg O'Leary at the annual Civic Awards luncheon.



“The Civic Federation provides key information and analysis on state and local government finances for business leaders in the Chicagoland and State of Illinois marketplace. The Federation’s objective nonpartisan recommendations offer credible ideas for action by our government entities to operate at stronger fiduciary levels and can help move our communities to a more sustainable place over time.”

—Kandace C. Lenti,
*Civic Federation Treasurer,
Wintrust Commercial Banking
Managing Director*

SUPPORT

Support and guidance from the Civic Federation’s Trustees, Board of Directors and Council is fundamental to our success. Our membership is made up of a diverse group of business and professional leaders from a wide range of Chicago area companies and institutions. Members give generously of their time and expertise in the planning and execution of our mission to provide a nonpartisan, objective perspective on state and local government tax and finance issues.

2017 CIVIC FEDERATION TRUSTEES

Robert J. Buford	Paul La Schiazza	Maurice Smith
Lew Collens	Sarah Pang	Harrison I. Steans
Robert W. Crawford, Jr.	Michael J. Sacks	Barbara L. Stewart
Lester Crown	Nancy S. Searle	

2017 CIVIC FEDERATION BOARD OF DIRECTORS

Steven H. Abbey <i>Huntington</i>	Elizabeth Coolidge <i>PNC Capital Markets LLC</i>	Susan Hayes Gordon <i>Ann & Robert H. Lurie Children’s Hospital of Chicago</i>
David Abel <i>William Blair & Company LLC</i>	Ronald S. Cope <i>Nixon Peabody LLP</i>	Andrew F. Gottschalk <i>KPMG LLP</i>
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